



ARC CHILDREN'S CENTRE
ANNUAL REPORT
2019 / 2020

WE VALUE
YOUR TRUST



Special Commendation Award



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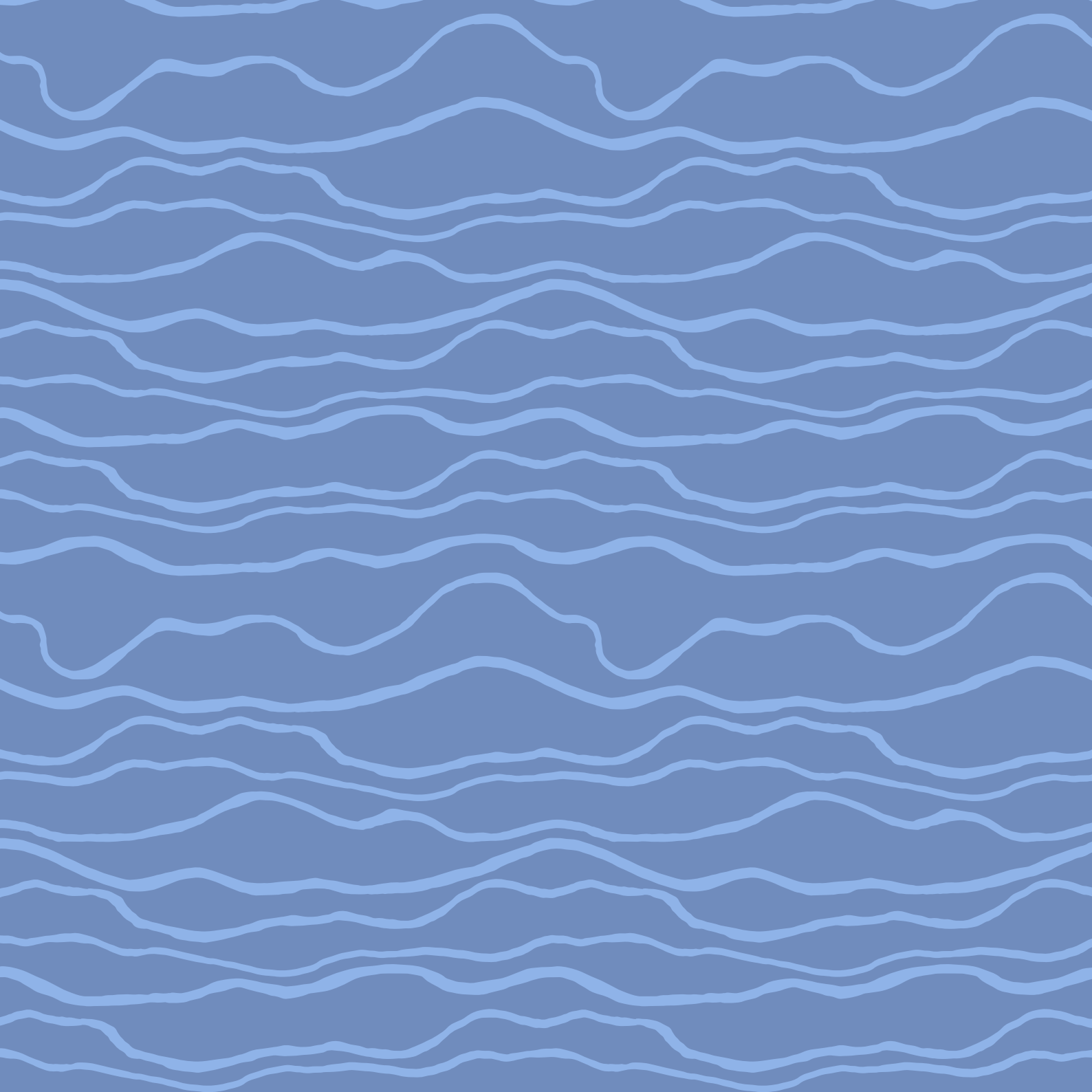
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CLARE LEE / ELAINE CHNG
AIDA MEKONNEN
CLARE LEE
JAVIOR CHEW
MARCIA DRAGON
WU WEI BIN





AMIDST THE GLOBAL PANDEMIC,
THE ARC CHILDREN, FAMILIES, CARE-GIVERS, TEACHERS,
STAFF AND VOLUNTEERS DISCOVERED THEIR SUPERPOWER.

FEARLESS
FEAR LESS

IT GAVE US STRENGTH TO ...
SURGE AHEAD INTO A BIGGER NEW PLACE

IT SPURRED US TO ...
REFLECT MORE ON OUR SERVICES

IT MOTIVATED US TO ...
CARE MORE

BECAUSE WITH EACH OTHER, THE ARC FAMILY IS FEAR-LESS

Our Vision

Provide a sanctuary for the children's continuing education, safety and bonding

Maximize each child's potential and instill confidence to lead a fulfilling life

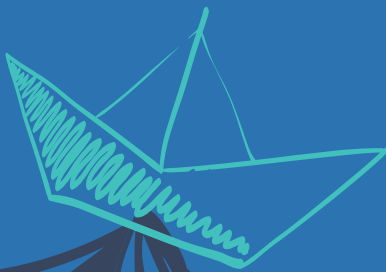
Provide a haven of respite and reprieve



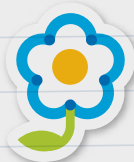
Our Mission

See each child excel in life

Cushion each child and family with love and prayers



Our Values



Simplicity

To first and foremost meet the basic needs of families in our care, while giving thanks to life's simple gifts



Joy

Uplift the children and their families with the spirit of joyous giving



Compassion

Love is at the heart of all we do, and the reason we are passionate about helping these children in need



Support

We offer families a foundation of hope to build upon during difficult times



Commitment

Our steadfast team of staff and volunteers are devoted to the wellbeing of the children and families in our care

Patron's Message

The start of 2020 has been a challenging time for Singapore and the world. As the Covid-19 virus rakes through geographical boundaries and comfort zones, we are reminded that strength and bravery begin with the smallest of steps.

At Arc, we choose to see every challenge as an opportunity for growth, to acknowledge our fears, then transform them into courage.

So many of our children were heartbroken to realise that they were not able to attend Arc every day per usual and families stressed over their lives being suddenly reduced to staying at the hospital or being homebound once more.

However, with the daily video calls and enrichment materials from Arc's teachers and weekly catchup with Arc's co-founders, the Arc team has rallied to ensure that our Arc community is stronger than ever.

Even though we were hit by the cancellation of fundraising events, our Arc sponsors and donors reached out to cushion the blows, making sure that our work for the children continues unfazed.

That is the power of true friendship and family.

Even though we may not share the same physical space, we still share the infallible spirit of hope.

Our heartfelt thanks to all sponsors, donors, volunteers, teachers and staff for their generosity, compassion and courage during this trying chapter.

May we all move forward into the next chapter safely and assuredly together – loving more, fearing less.

With deepest gratitude and warmest regards,

Mrs Goh Chok Tong
Patron



Chairman's Message

Fearless.
Fear less.

Courage isn't the absence of fear, but pushing forward despite it. At Arc, we believe that the more we focus on the good we can do, the less scary things beyond our control becomes.

With this spirit of fearlessness we took the biggest leap of faith this year yet, establishing our roots in Arc's new centre at 77 Lorong Limau.

The children were overjoyed to see the beautiful spacious interiors that now form their precious sanctuary for learning, comfort and kinship.

We would also like to share our special thanks to Woh Hup (Pte) Ltd, Tanglin Corporation Pte Ltd, ADDP Architects LLP, Read Architecture and all other sub-contractors.

Your phenomenal effort has transformed an empty HDB void deck into a happy haven for Arc children to forget their worries and embrace a full childhood.

Our love also goes out to our amazing group of volunteers, corporate sponsors, donors, teachers and staff, as well as our Arc families who gave their time and generous contributions to realise this dream for the children.

In these unprecedented Covid times,
Arc is working doubly hard to ensure
the children's safety and wellbeing within
our walls.

This means that we need your help to
amplify awareness and support, so that
we can continue to expand our programmes
and educational reach for our children in
the face of uncertainty.

Grow we shall, against all odds,
as one united circle of care.

Blessings and heartfelt thanks to every
one of you. Stay safe and strong.

Dr Rita Yeoh
(Tan Joo Seang)



Board of Directors

* Board members operate under a conflict of interest disclosure process.
Annual conflict of interest disclosure statements are undertaken by all directors.

Dr Rita Yeoh (Tan Joo Seang) Chairman

- Occupation: General Practitioner (retired)
- Appointed Director on 10/11/2010
- Serving as Chairman from 28/03/2011
- Meeting attendances: 2/3

Role

- That our vision & mission of the charity is clearly expressed and work is carefully planned and implemented.
- To ensure that the charity is well run and responsibly, so that the charity will continue to be effective, transparent and sustainable.

Prof Chan Mei Yoke Vice Chairman

- Occupation: Pediatric Associate Professor
- Appointed Director on 23/05/2017
- Serving as Vice Chairman from 20/06/2017
- Meeting attendances: 3/3

Role

- To govern in the charity's best interest and to support the executives of the charity by providing regular feedbacks.

Ms Adrienne Tan Mui-Pheng Board Director

- Occupation: Civil Servant
- Appointed Director: 10/11/2010
- Appointed Treasurer: 1/12/2015 to 31/03/2019
- Meeting attendances: 3/3

Role

- To ensure that our financial responsibilities are in accordance with the Code of Governance. To review the staff's welfare and HR policies and procedures.

Mr Chia Ngiang Hong

Board Director

- Occupation: Group General Manager
- Appointed Director: 20/03/2018
- Meeting attendances: 3/3

Role

- To ensure strategic objectives and good governance, assist with accommodation/welfare needs and help seek funding for sustainability.

Dr Lilian Leong

Board Director

Interim Treasurer: 14/11/2019 to 31/03/2020

- Occupation: Dental Surgeon (retired)
- Appointed Director: 23/05/2017
- Meeting attendances: 2/3

Role

- To ensure that policies for staff and volunteers are effective in its operations and programs.

Dr Sheila Vasoo

Board Director

- Occupation: Doctor
- Appointed Director: 23/05/2017
- Meeting attendances: 3/3

Role

- To guide development in the children's best interests.

Ms Sharon Yee

Board Director

- Occupation: Bank Director
- Appointed Director: 13/11/2019
- Meeting attendances: 2/2

Role

- To guide and share my knowledge in the development of the charity and ensure the financial viability for the long term of its mission.

Dr Frances Yeap

Board Director

- Occupation: Pediatric Consultant, Hematology & Oncology
- Appointed Director: 14/03/2020
- Meeting attendances: 1/1

Role

- To review and grow the programmes for the children and their families.

Tribute to Mr Yeo Lee Hock who passed away on 28/12/2019:

We remember Mr Yeo for his frugal ways, always guiding us to be simple and prudent in driving Arc. He dedicated his life to the Social Services of Singapore giving Arc 10 years of passionate service. He served as the Treasurer from 2011 to 2015. He served with compassion and dedication. We wish to record our deepest condolences to his family.

Staff Listing

Ronita Paul
Co-Founder &
Centre Head

Role

Nursing Affairs,
Programme Management,
Fundraising & Funds
Management

Geraldine Lee
Co-Founder &
Centre Head

Role

Public Relations,
Volunteer Management,
Fundraising Awareness,
Operations Management



Ruby Sirajuddin
Locum Nurse



**Saraswathi d/o
Karipahyah**
Educator

Role

To plan, implement and
guide the teaching team
and volunteers. To teach,
assess and monitor the
child's progress and
development.

Pius Lee
Operations Executive

Role

Maintain, manage and
ensure compliance to
PDPA, Risk Management
and transport operations.

Regina Tay
HR Consultant

Role

To advise & update management on the HR policies, maintaining good governance on manpower and to serve the best interest of the team and beneficiaries.

Winnie Chua
People Relations
Executive

Role

To orientate and coordinate volunteers. Support the team in admin and record keeping.

Leong Siew Lan
Teacher

Role

To assist the Educator in the planning of syllabus and teaching in a joyful environment.

Christina Makeswari
Administrative Assistant

Role

To assist in admin and ensure a safe and joyful place for the children.

Carmen Chong
Housekeeper

Role

To maintain the high standards of cleanliness for the well-being of everyone, especially the children.



Nawi Bin Yahya
Driver

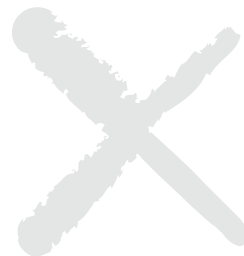
Role

To maintain cleanliness, safety and comfortable ride for the children.
To assist in the general maintenance of the centre.

Pay Ah Yan
Driver

Role

To provide a safe, clean and cheerful ride for the children and in daily general assistance.



Education

Weekday Lessons

Qualified teachers conduct lessons (including Language: Mandarin and Malay) for:

- Toddlers (from 3 years)
- Kindergarten
- Primary and
- Secondary levels

1 educator with a team of teachers, therapists and volunteers to ensure that each child receives the care and attention needed to nurture their development.



Primary School Prep

Every child that comes to Arc will be well prepared and supported for when they commence mainstream education.

School Holiday Programmes

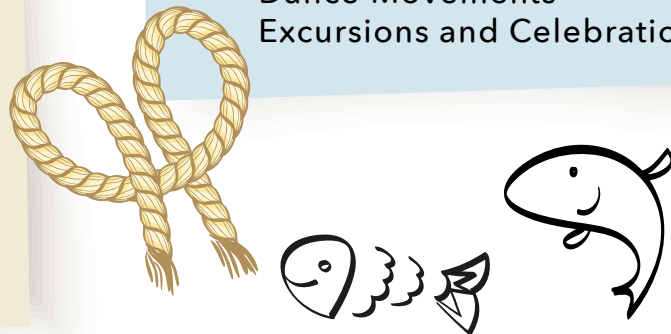
If they return during the school holidays, we provide support for school work / revision, as well as activities, camps and more to groom older kids as leaders for the younger children.



Enrichment

The children are given the chance to participate in activities that encourage learning, confidence and character building:

- Home Economics
- Music
- Phonics
- Speech & Drama
- Physical Exercises
- Yoga
- Dance Movements
- Excursions and Celebrations



Meals

All our children are provided nutritious meals daily including:

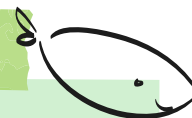
- Breakfast (if needed)
- Lunch (halal) by SATS
- Tea break



Healthcare

Arc enjoys the benefit of two qualified nurses on staff:

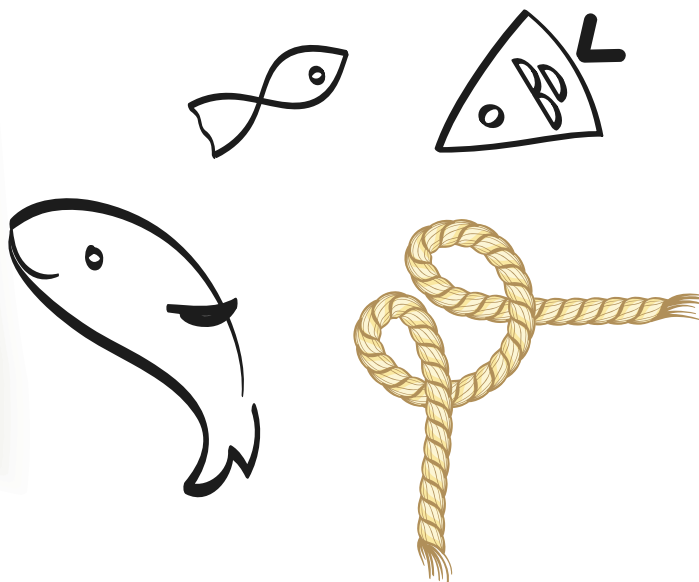
- Daily temperature checks are made upon arrival
- Should a child appear ill upon arrival, Arc will arrange for the child to be sent to the hospital or notify the child's parents and doctor for immediate medical attention
- Physiotherapy and speech therapy support is available to any child who needs it



Transport

Getting to and from Arc is a breeze:

- With our own fleet of 3 vehicles and transport staff
- The flexibility to send children to and for the centre and hospital in an emergency
- Ability to fetch/send larger groups of children when necessary



Relapse is a word any cancer patient dreads, but for parents of children with cancer, fear of the cancer coming back can be acute. Qiara and Haddi are parents of 6-year-old Alveena. Their worst fears were realised not once but twice when Alveena's acute lymphoblastic leukemia (ALL) relapsed, leading them to defer her entry to Primary One by a year.

Arc warmly welcomed Alveena when she had to repeat her kindergarten education for another year while she recovers.

After having a week-long fever just before her first birthday, Alveena was diagnosed with acute lymphoblastic leukemia (ALL) and had to undergo a series of treatments, including intensive chemotherapy, at the National University Hospital. Currently on CAR T-Cell therapy, the brave little girl has endured four heart implants.

As this was all she knew of life, Alveena was not fazed.

"Alveena was just happy that she didn't need to undergo further chemo but watching her go through 4 heart implants – a total of 8 surgeries – was absolutely heartbreaking for us."

The emotional trauma Alveena's parents struggled through were alleviated when Alveena began attending Arc at 1 year 8 months old.

"Alveena's medical team found her socially advanced for her age and said she would benefit from being in Arc. Being at Arc made her feel a lot better about life and she communicated well with others and caught up quickly with the other kids.

I initially joined her at Arc and happy to observe that playgroups were kept small and cosy (less than 10 kids in a group) and all her peers were so welcoming and helpful. Alveena grew in confidence and continues to thrive at Arc today."

Hygiene was a major concern because of Alveena's lowered immunity. With Arc's high standard of cleanliness and dedication to teaching the children about their health and hygiene needs, Qiara and Haddi are over the moon that Alveena can mix around freely without fear, knowing that every child is socially responsible and the staff, and parents, all cooperate to keep the standard of health very high for each child.

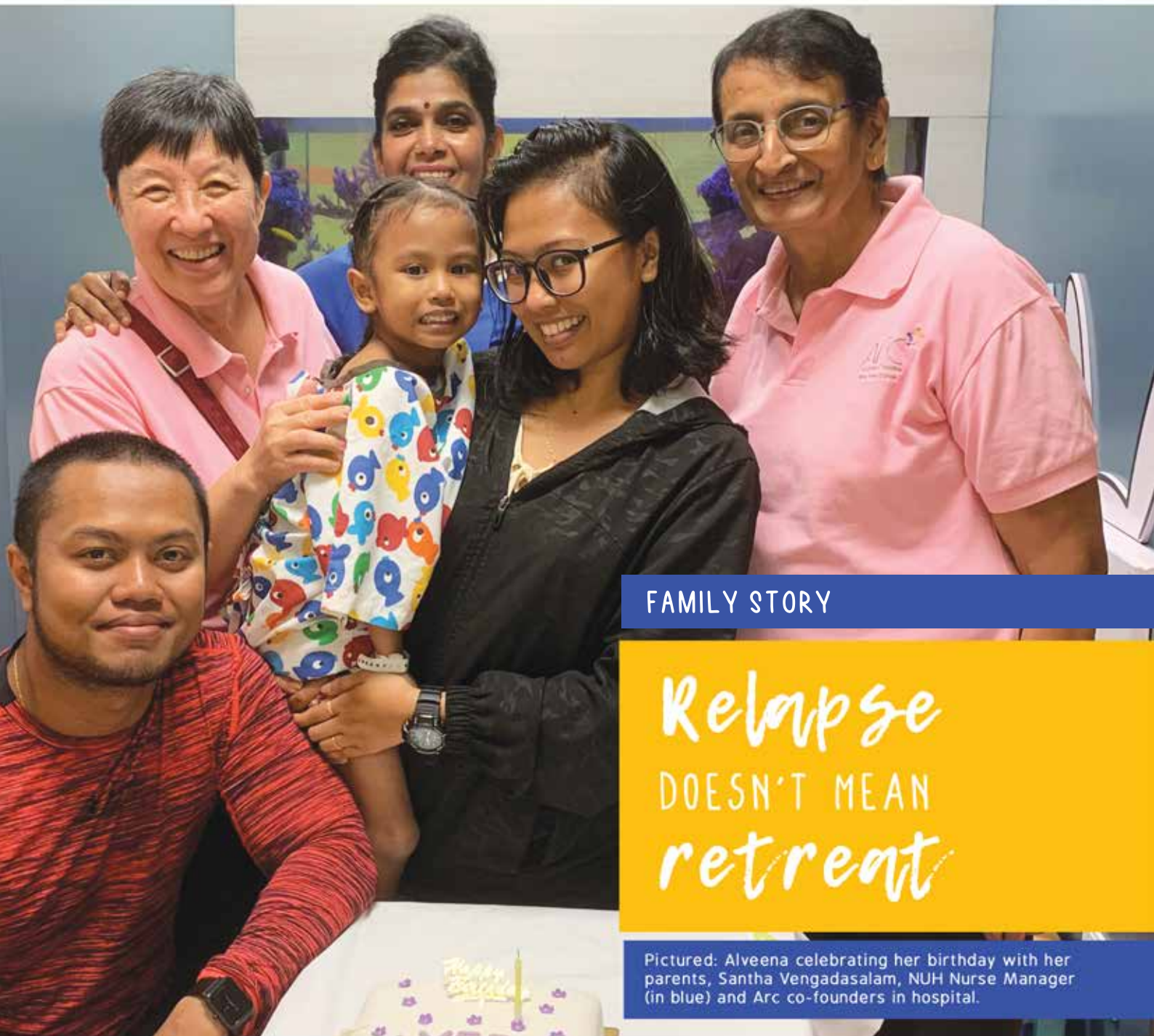
"This is so important as Alveena's immunity remains low, especially after two relapses in 2019," shares Qiara.

"Other Arc families have been through relapses too so we took comfort in their advice. While we know that realistically there is no 100% cure for cancer, we hope to overcome this together with our Arc family."

Expressing gratitude for the Arc team, Haddi stresses that being a part of Arc has left an indelible mark on his family for the better, "Every single person at Arc is special – from the kids to the staff to all the parents and volunteers. We are truly indebted to everyone as they all play their roles exceptionally well! I'm proud to say that my daughter has never come home complaining about anyone or anything.

We are really thankful that we can face the future with Arc by our side."





FAMILY STORY

Relapse
DOESN'T MEAN
retreat


Pictured: Alveena celebrating her birthday with her parents, Santha Vengadasalam, NUH Nurse Manager (in blue) and Arc co-founders in hospital.



FAMILY STORY

FROM FEAR TO *Freedom*

Pictured: Esmond at a Christmas celebration with his parents



Looking at lively 7-year-old Esmond Cheng today, it is hard to imagine that he has spent the better part of his childhood in isolation wards at KKH after being diagnosed with a serious immune system disorder at only 3 months of age.

Esmond's father Edmund shares about those tough years, "My wife and I were terrified and distraught. We had never heard of this illness before and didn't expect this to ever happen to him."

The shell-shocked couple were heartbroken as they had to watch their firstborn battle multiple medical interventions and major surgeries, including a bone marrow transplant, from such a tender age.

It was exceptionally traumatising going through the unknown on their own but they were blessed by the support of other parents facing the same issues, medical social workers, as well as their families and friends.

When Esmond was finally ready to be discharged, his doctor recommended Arc as a safe and hygienic alternative to mainstream nursery since Esmond's immunity was still fragile.

Visiting Arc's centre, Edmund and his wife witnessed how clean the premises were and more importantly, how well-behaved and happy the children were with the curriculum and activities.

They confidently enrolled Esmond for his nursery and kindergarten years without hesitation.

The family's journey from fearful trauma to health and normalcy has been liberating.

"Esmond was coached, guided and loved by all the Arc staff so patiently. He needed a feeding tube via his nose when he first started at Arc and the experienced staff knew exactly how to handle that. We enjoyed the weekly videos showing us his development. It was amazing how quickly Esmond grew in knowledge and confidence to cope well with primary one," affirmed Edmund.

"When Esmond started at Arc, he was one of the youngest receiving the most attention. But after one year, Arc helped him to progress to a 'big brother' role by giving him some leadership responsibilities for the younger kids. So he quickly learned to have a helpful attitude and also practical skills like eating and drinking on his own after his feeding tube was removed," Edmund added, "We really want to thank all the Arc staff for helping us overcome our fears and anxieties!"



As a paediatric oncologist at KK Women's and Children's Hospital, Dr Soh Shui Yen works with young patients and their parents to treat various cancers and also helps these families overcome the psycho-social challenges that come with a cancer diagnosis.

"When people are confronted with bad news, such as a serious illness, they typically go through these stages of grief: denial, anger, bargaining, depression and acceptance. Some will sail through and cope relatively well, while others need extra help especially when first dealing with the news," Dr Soh explained.

She and her medical team typically spend ample time at the beginning to ensure communication with the parents or care-givers is consistent, clear and open. Dr Soh added that actively listening to the children undergoing treatment is also critical.

"Children also go through stages of grief in their own way; for instance, they have a lot of fear of pain, the unknown, strangers and new environments. As a children's hospital, we ensure the environment here is as child-friendly as possible and remind parents and care-givers to be mindful of how they behave in front of their children," she said.

On this front, Dr Soh believes Arc is a place that provides critical psycho-social support for children and their parents, to learn, socialise and face the future amid the health struggles.

"Arc is indeed a safe place with high standards of hygiene, a loving – caring environment with understanding staff and volunteers who are aware of the medical challenges faced by children coping with serious illness, but still need to go on with life," said Dr Soh.

Sharing the impact of Arc in the lives of one patient with stage 4 neuroblastoma, a childhood cancer, Dr Soh recounted that while the boy responded well to the treatment, he developed bad complications towards the end of his chemotherapy. He ended up needing more medical interventions which added to the parents' financial burden of the parents and they, especially his mother, were falling into depression and losing hope.

Dr Soh highlighted: "Arc helped that patient and his family to socialise, meet people, reintegrate into social networks and feel normal again. This is very important as undergoing intensive medical treatments changes people's worlds overnight. They are abruptly cut off from society and only face the medical team for extended periods of time."

"They see Arc as a safe place where they can meet other families and volunteers to enjoy mutual support; through this process they also develop gratitude and hope. I think this is very important for them as it helps both the child and his family prepare for the future, such as returning to mainstream school, and become more resilient. The psychological and emotion impacts extend to the long-term."

Dr Soh said her go-to method on helping families cope is to have a very open and factual conversation right from the start. "Nowadays a lot of cancers are curable, so I tell my patients and their parents that we have to face it and do our best. When we know we have done our best, we will not have regrets. We need to try to make the child's environment and life as normal as possible even when they go through treatment so that is why Arc is important in the normalising process. I would tell them to stay strong, continue with the treatment and always remember that life goes on," Dr Soh affirms, saying, "Arc also helps the parents of sick children have much-needed respite and time off after the physically and emotionally draining experience of care-giving. I really want to thank the staff and volunteers of Arc for being so selfless and going beyond their busy lives to do the wonderful work of helping these children and their families. I think you really help them feel happier. It is obvious there is a lot of love in Arc and it is crucial for the kids and parents to feel this love during the very difficult time of their lives. They now look forward to each new day when they can attend Arc and can face the future with joy!"



DOCTOR STORY

Hope TO FACE THE Future

Pictured: Dr Soh Shui Yen with a patient

Corporate Sponsor

WHY WAS ARC YOUR CHOSEN CHARITY TO SUPPORT?

When Geraldine and Ronita came to see me nine years ago, I knew that Arc was special and that I needed to be a part of it. I was very inspired upon hearing Arc's 'why' - to reach out to as many underprivileged terminally ill kids who did not have the means to good after school care. Their mission to see each child excel and lead a fulfilling life while supporting their families with a warm and positive environment system strongly resonated with me.

WHAT INSPIRED YOU TO KEEP SUPPORTING THEM ALL THESE YEARS?

Since day one, the founders have consistently kept to the values and principles with which they founded the charity and that only cemented my commitment further year on year. Their never ending passion, dedication and love are an inspiration to many. As they say, it takes a village to raise a child. And this village that Arc has successfully created is absolutely priceless.

WHAT IS YOUR FAVOURITE PART ABOUT BEING INVOLVED IN ARC'S GROWTH?

I love paying surprise visits and seeing the love, joy and passion that Arc exudes. Having the privilege of being there from the start, I absolutely love seeing Arc grow from strength to strength over the years. They have touched many lives and I have personally witnessed many children benefiting from Arc's program since their inception in 2011. Every year, the team at AMC Asia! look forward to planning and running the Arc annual charity lunch and Christmas party. Seeing the children perform on stage with the happiest smiles gives the team a sense a joy that cannot be described. It is probably the best part of our job.

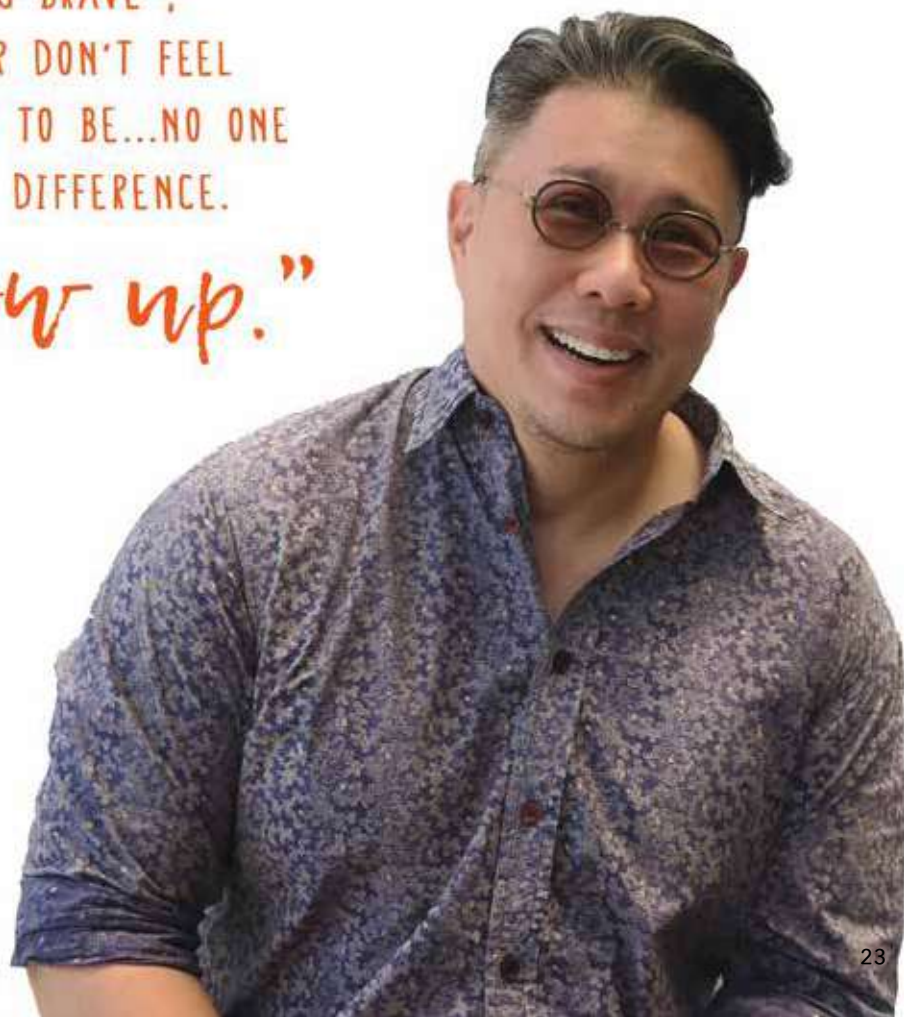
HAS BEING A PART OF THE ARC FAMILY HELPED YOU TO FACE SOME OF YOUR PERSONAL FEARS?

I am constantly awed by the children at Arc. Their courage, strength and perseverance constantly remind me that whatever life throws my way, it is nothing compared to what they are going through. And that keeps me going.

“COURAGE IS ABOUT BEING BRAVE ,
EVEN IF YOU ARE NOT OR DON'T FEEL
LIKE BEING SO, PRETEND TO BE...NO ONE
CAN HONESTLY TELL THE DIFFERENCE.

Just show up.”

Bernard Oh
Founder / Group CEO
AMC Asial



Year in Review



Arc Official Opening at 77 Lorong Limau



Mrs Goh Chok Tong as Guest of Honour



Hospitality Parents Briefing



Slide challenge: Mr Gerard Ee blowing the start of sliding by arc child & President of REDAS, Mr Chia Ngiang Hong



Thank you,
ADDP Architects



Thank you,
CBM



Thank you,
Read Architecture



Thank you,
Tanglin Corporation



Chinese Lunar New Year



National Day Celebration

Study time with Safe Distancing



Art Session

Moving to the new premise



Daddies to the rescue in the big move



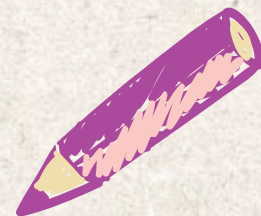
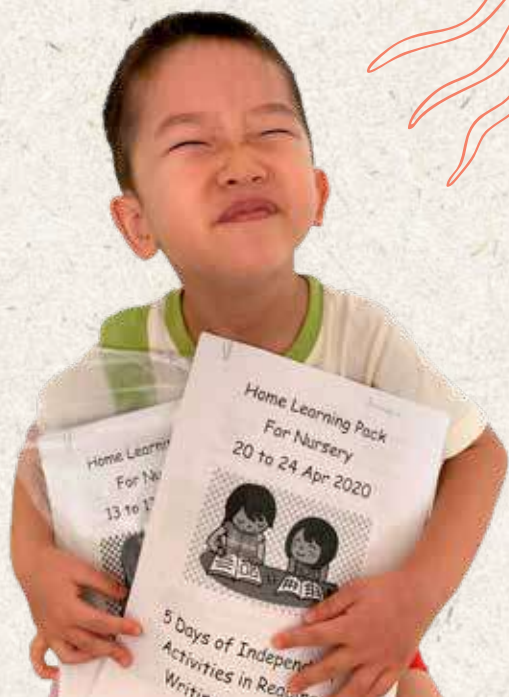
Home Learning



Home Learning Kit



Home Support Pack for families



Play!

Shop is open!



Outing by JLL



Presents Giveaway!



Children Attendance

67 CHILDREN WITH CANCER AGE GROUP

3 - 4 YEARS	13
5 - 6 YEARS	16
7 - 8 YEARS	19
9 - 10 YEARS	7
11 YEARS +	12

27 SIBLINGS AGE GROUP

3 - 4 YEARS	2
5 - 6 YEARS	4
7 - 8 YEARS	8
9 - 10 YEARS	3
11 YEARS +	10

APRIL 2019 - MARCH 2020



CHILDREN WITH CANCER 4411

SIBLINGS 1499

TOTAL CHILDREN ATTENDANCE: 5910

ARC WAS CLOSED FOR COVID-19 DISINFECTION & CLEANING FROM 10 TO 21 FEB 2020.

Financial Statements

Arc Children's Centre Co Limited

[UEN. 201021661K]

[IPC No. IPC000735]

[A company limited by guarantee and
not having share capital]

[Incorporated in Singapore]:

AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

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DIRECTOR'S STATEMENT

The directors present their statement to the members together with the audited financial statements of Arc Children's Centre Co Limited (the "Company") for the financial year ended 31 March 2020.

In the opinion of the directors,

- a) the financial statements of the Company are drawn up so as to give a true and fair view of the financial position of the Company as at 31 March 2020 and the financial performance, changes in funds and cash flows of the Company for the financial year then ended; and
- b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

DIRECTORS

The directors of the Company in office at the date of this statement are as follows:

Chan Mei Yoke
Sheila Vasoo Sushilan
Lilian Leong Yuet Ling
Chia Ngiang Hong
Yee Yin Yin Sharon (Appointed on 13 November 2019)
Yeap Shi Hui, Frances (Appointed on 14 March 2020)

ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE BENEFITS

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

OTHER MATTERS

As the Company is limited by guarantee, matters relating to interest in shares, debentures or share options are not applicable.

INDEPENDENT AUDITOR

The independent auditor, Messrs. Fiducia LLP, Public Accountants and Chartered Accountants of Singapore, has expressed its willingness to accept re-appointment.

On behalf of the Board of Directors,



Chia Ngiang Hong
Director



Yee Yin Yin Sharon
Director

Singapore, 4 December 2020

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF: Arc Children's Centre Co Limited

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of Arc Children's Centre Co Limited (the "Company"), which comprise the statement of financial position as at 31 March 2020, and the statement of financial activities, statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the "Companies Act"), the Charities Act, Chapter 37 and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the financial position of the Company as at 31 March 2020 and of the financial performance, changes in the funds and cash flows of the Company for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Directors' Statement and annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Companies Act, the Charities Act and Regulations and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance comprises the directors. Their responsibilities include overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.


We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required to be kept by the Company have been properly kept in accordance with the provisions of the Companies Act, and the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Company has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Company has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.



Fiducia LLP

Public Accountants and
Chartered Accountants
Singapore, 4 December 2020

Partner-in-charge: Soo Hon Weng
PAB. No.: 01089

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

	Note	2020 S\$	2019 S\$
INCOME			
Income from generating funds			
Fund-raising activities	5	748,878	1,358,877
Voluntary income	5	1,448,361	591,465
		2,197,239	1,950,342
Other income	5	83,428	46,162
Total income		2,280,667	1,996,504
EXPENSES			
Cost of generating funds	6	82,397	94,061
Cost of charitable activities	6	798,885	826,409
Governance and other administrative costs	6	300,211	104,106
Finance cost	6	8,097	0
Total expenses		1,189,590	1,024,576
SURPLUS FOR THE FINANCIAL YEAR		1,091,077	971,928
SURPLUS / (DEFICIT) FOR THE FINANCIAL YEAR ATTRIBUTABLE TO:			
General fund		700,224	990,454
NCSS - Care and share fund	13	409,686	(393)
Emergency fund	13	(700)	0
Sponsored vehicle fund	13	(18,133)	(18,133)
		1,091,077	971,928

The accompanying notes form an integral part of these financial statements.

STATEMENT OF FINANCIAL POSITION

AS AT 31 MARCH 2020

	Note	2020 S\$	2019 S\$
ASSETS			
Current assets			
Cash and cash equivalents	7	8,918,095	8,055,386
Other receivables	8	31,235	29,823
		<hr/> 8,949,330	<hr/> 8,085,209
Non-current asset			
Plant and equipment	9	539,862	29,594
Total assets		<hr/> 9,489,192	<hr/> 8,114,803
LIABILITIES			
Current liabilities			
Other payables	10	71,949	177,304
Deferred grants	11	565,307	290,735
Lease liabilities	12	69,858	0
		<hr/> 707,114	<hr/> 468,039
Non-current liability			
Lease liabilities	12	44,237	0
Total liabilities		<hr/> 751,351	<hr/> 468,039
NET ASSETS		<hr/> 8,737,841	<hr/> 7,646,764

The accompanying notes form an integral part of these financial statements.

STATEMENT OF FINANCIAL POSITION (cont'd)

AS AT 31 MARCH 2020

	Note	2020 S\$	2019 S\$
FUNDS			
Unrestricted fund			
General fund		8,315,956	7,615,732
Restricted funds			
Emergency fund	13	800	1,500
NCSS - Care and share fund	13	409,686	0
Sponsored vehicle fund	13	11,399	29,532
		421,885	31,032
TOTAL FUNDS		8,737,841	7,646,764

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CHANGES IN FUNDS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

	Balance at beginning of year S\$	Surplus / (Deficit) for the year S\$	Transferred to / (from) S\$	Balance at end of year S\$
2020				
UNRESTRICTED FUND				
General fund	7,615,732	700,224	0	8,315,956
RESTRICTED FUNDS				
Emergency fund	1,500	(700)	0	800
NCSS - Care and share fund	0	409,686	0	409,686
Sponsored vehicle fund	29,532	(18,133)	0	11,399
	31,032	390,853	0	421,885
	7,646,764	1,091,077	0	8,737,841
2019				
UNRESTRICTED FUND				
General fund	6,621,138	990,454	4,140	7,615,732
RESTRICTED FUNDS				
Emergency fund	1,500	0	0	1,500
NCSS - Care and share fund	4,533	(393)	(4,140)	0
Sponsored vehicle fund	47,665	(18,133)	0	29,532
	53,698	(18,526)	(4,140)	31,032
	6,674,836	971,928	0	7,646,764

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

	Note	2020 S\$	2019 S\$
Cash flows from operating activities			
Surplus for the financial year		1,091,077	971,928
Adjustments for:			
- Children's contributions written off	6	890	0
- Depreciation	9	213,427	25,405
- Interest on lease liabilities	14	8,097	0
- Interest income	5	(47,595)	(39,271)
Operating cash flow before changes in working capital		1,265,896	958,062
Changes in working capital			
Other receivables		(2,302)	(8,237)
Other payables		(105,355)	87,090
Deferred grants		274,572	(219,765)
Net cash generated from operating activities		1,432,811	817,150
Cash flows from investing activities			
Interest received		47,595	39,271
Purchases of plant and equipment	9	(541,138)	(3,531)
Net cash (used in) / generated from investing activities		(493,543)	35,740
Cash flows from investing activities			
Principal payment of lease liabilities		(68,462)	0
Interest paid		(8,097)	0
Net cash used in financing activities		(76,559)	0
Net increase in cash and cash equivalents		862,709	852,890
Cash and cash equivalents at beginning of financial year		8,055,386	7,202,496
Cash and cash equivalents at end of financial year	7	8,918,095	8,055,386

The accompanying notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. GENERAL INFORMATION

Arc Children's Centre Co Limited (the "Company") is incorporated and domiciled in Singapore. The address of its registered office and principal place of operation is 77 Lorong Limau, #01-51 Whampoa Spring, Singapore 320077.

The Company is a public company limited by guarantee whereby each member of the Company undertakes to meet the debts and liabilities of the Company in the event of its liquidation. As at 31 March 2020, the Company has 2 (2019:3) members.

The Company is registered as a charity under the Charities Act (Chapter 37) on 10 November 2010 and is granted Institutions of a Public Character ("IPC") status for the period from 1 January 2018 to 31 December 2020.

The principal activities of the Company are day-care centre for children with serious illness and support for the family.

2. SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of preparation

These financial statements have been prepared in accordance with Financial Reporting Standards in Singapore ("FRSs") and the disclosure requirements of the Charities Act, Chapter 37. These financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

These financial statements are presented in Singapore Dollar ("S\$"), which is the Company's functional currency.

The preparation of these financial statements in conformity with FRSs requires management to exercise its judgement in the process of applying the Company's accounting policies. It also requires the use of certain critical accounting estimates and assumptions.

The areas involving a higher degree of judgement or complexity, or areas where estimates and assumptions are significant to the financial statements are disclosed in Note 3.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.1 Basis of preparation (cont'd)

2.1.1 Interpretations and amendments to published standards effective 2020

In the current financial year, the Company has adopted the new or revised FRSs and Interpretations to FRSs (INT FRSs) that are relevant and mandatory to its operations and effective on 1 April 2019.

Except for the adoption of FRS 116 Leases as described below, the adoption of these new or amended FRSs and INT FRSs did not result in substantial changes to the Company's accounting policies and had not material effect on the amounts reported for the current or prior financial years.

Adoption of FRS 116 Leases

The Company has adopted the new standard using the modified retrospective method with the date of initial application of 1 April 2019. Under this method, the standard is applied retrospectively with the cumulative effect of initially applying the standard recognised at the date of initial application as an adjustment to the opening balance of accumulated funds. The Company has recognised the right-of-use assets for the leases based on an amount equal to the lease liability, as a result of this, no adjustment to the opening balance of accumulated funds was provided at the date of initial adoption as of 1 April 2019. The Company elected to use the transition practical expedient to not assess whether a contract is, or contains a lease at 1 April 2019. Instead, the Company applied the standard only to contracts that were previously identified as leases applying FRS 17 and INT FRS 104 at the date of initial application.

Lease previously accounted for as operating leases

Prior to the adoption of FRS 116, non-cancellable operating lease payments were not recognised as liabilities in the statement of financial position. These payments were recognised as rental expenses over the lease term on a straight-line basis. The Company's accounting policy on leases after the adoption of FRS 116 is as disclosed in Note 2.12.

The Company recognised right-of-use assets and lease liabilities for those leases previously classified as operating leases, except for short-term leases and leases of low-value assets. The right-of-use assets for the leases were recognised based on an amount equal to the lease liability, adjusted for previously recognised prepaid or accrued lease payments. Lease liabilities were recognised based on the present value of the remaining lease payments, discounted using the incremental borrowing rate at the date of initial application.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.1 Basis of preparation (cont'd)

2.1.1 Interpretations and amendments to published standards effective 2020 (cont'd)

Lease previously accounted for as operating leases (cont'd)

The Company also applied the available practical expedients wherein it:

- used a single discount rate to a portfolio of leases with reasonably similar characteristics;
- relied on its assessment of whether leases are onerous immediately before the date of initial application as an alternative to performing an impairment review;
- applied the short-term leases exemption to leases with lease term that ends within 12 months of the date of initial application;
- excluded the initial direct costs from the measurement of the right-of-use asset at the date of initial application; and
- used hindsight in determining the lease term where the contract contained options to extend or terminate the lease.

There were no onerous contracts as at 1 April 2019.

The effects of the adoption of FRS 116 on the Company's financial statements as at 1 April 2019 are as follows:

- right-of-use assets of S\$182,557 were recognised and presented within plant and equipment; and
- lease liabilities of S\$182,557 were recognised.

The following is the reconciliation of the impact arising from initial application of the new FRS 116 on 1 April 2019 to the financial statements of the Company:

	1 April 2019 (As previously reported) S\$	FRS 116 adjustments S\$	1 April 2019 (As restated) S\$
Statement of financial position			
Plant and equipment	29,594	182,557	212,151
Lease liabilities			
- Current	0	(68,462)	(68,462)
- Non-current	0	(114,095)	(114,095)

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**2.1 Basis of preparation (Cont'd)****2.1.1 Interpretations and amendments to published standards effective 2020 (cont'd)**Lease previously accounted for as operating leases (cont'd)

The lease liabilities as at 1 April 2019 can be reconciled to the operating lease commitments as of 31 March 2019, as follows:

	S\$
Operating lease commitments as at 31 March 2019	220,390
Less: Commitments relating to short-term lease	(24,500)
	<hr/> 195,890
Less: Discounting effect using incremental borrowing rate of 5.25%	(13,333)
Lease liabilities as at 1 April 2019	<hr/> <u>182,557</u>

2.1.2 New or amended Standards and Interpretations not yet effective

The Company has not early adopted the following relevant new/revised FRSs that were issued but not yet effective:

Description	Effective for annual periods beginning on or after
Amendments to References to the Conceptual Framework in FRS Standards	1 January 2020
Amendments to FRS 103 Definition of a Business	1 January 2020
Amendments to FRS 1 and FRS 8 Definition of Material	1 January 2020
Amendments to FRS 109, FRS 39 and FRS 107 Interest Rate Benchmark Reform	1 January 2020
Amendments to FRS 116 Covid-19 – Related Rent Concession	1 June 2020
FRS 117 Insurance Contracts	1 January 2021
Amendments to FRS 110 and FRS 28 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Date to be determined

The directors expect that the adoption of the revised standards above will have no material impact on the financial statements in the year of initial adoption.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.2 Revenue recognition

Revenue is measured based on the consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Company satisfies a performance obligation by transferring a promise good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation. Revenue is recognised as follows:

2.2.1 Donations

Donations are recognised in the statement of financial activities upon receipt. (i.e. at the point in time). Donations-in-kind are recognised when the fair value of the assets received can be reasonably ascertained. Donations subject to donor-imposed conditions that specify the time period in which the expenditure can take place are accounted for as deferred income and recognised as a liability until the financial period in which the Company is allowed by the condition to expend the income.

2.2.2 Other income

Other income is recognised when received.

2.3 Grants

Grants are recognised at their fair value where there is reasonable assurance that the grants will be received and all attaching conditions will be complied with.

Grants shall be recognised in the statement of financial activities on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate.

Grants related to future expenses are recognised under "Deferred grants" in the statement of financial position.

2.4 Expense recognition

All expenses are accounted for on accrual basis, aggregated under the respective areas. Direct costs are attributed to the activity where possible. Where costs are not wholly attributable to an activity, they are apportioned on a basis consistent with the use of resources.

2.4.1 Cost of generating funds

Costs that are directly attributable to the fund-raising activities are separated from those costs incurred in undertaking charitable activities.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.4 Expense recognition (cont'd)

2.4.2 Cost of charitable activities

Cost of charitable activities comprises all costs incurred in the pursuit of the charitable objects of the Company. The total costs of charitable expenditure are apportionment of overhead and shared costs.

2.4.3 Governance and other administrative costs

Governance and other administrative costs include the costs of governance arrangement, which relate to the general running of the Company, providing governance infrastructure and ensuring public accountability. These costs include costs related to constitutional and statutory requirements and an apportionment of overhead and shared costs.

2.5 Plant and equipment

2.5.1 Measurement

All plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

The cost of an item of plant and equipment initially recognised includes its purchase price and any costs that are directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the property, plant and equipment

2.5.2 Depreciation

Depreciation on plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

	Useful life
Computers and software	1 - 3 years
Furniture and fittings	3 years
Office equipment	3 years
Renovation	3 years
Motor vehicle	3 years or over the remaining lease term whichever is shorter
Premises	Over the remaining lease term

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.5 Plant and equipment (cont'd)

2.5.2 Depreciation (cont'd)

Fully depreciated assets are retained in the financial statements until they are no longer in use.

The residual values, estimated useful lives and depreciation method of plant and equipment are reviewed, and adjusted as appropriate, at each reporting date. The effects of any revision of the residual values and useful lives are included in the statement of financial activities for the financial year in which the changes arise.

2.5.3 Subsequent expenditure

Subsequent expenditure relating to plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. Other subsequent expenditure is recognised as repairs and maintenance expenses in the statement of financial activities during the financial year in which it is incurred.

2.5.4 Disposal

On disposal of an item of plant and equipment, the difference between the net disposal proceeds and its carrying amount is taken to the statement of financial activities.

2.6 Impairment of non-financial assets

Plant and equipment are tested for impairment whenever there is any indication that these assets may be impaired.

For the purpose of impairment testing of the assets, recoverable amount (i.e. the higher of the fair value less cost of disposal and value in use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, recoverable amount is determined for the cash-generating unit ("CGU") to which the asset belongs.

If the recoverable amount of the asset or CGU is estimated to be less than its carrying amount, the carrying amount of the asset or CGU is reduced to its recoverable amount.

The difference between the carrying amount and recoverable amount is recognised as impairment loss is recognised in the statement of financial activities.

An impairment loss for an asset is reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of an asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of accumulated depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset is recognised in the statement of financial activities.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.7 Financial assets

2.7.1 Classification and measurement

The Company classifies its financial assets as at amortised cost category.

The classification depends on the Company's business model for managing the financial assets as well as the contractual terms of the cash flows of the financial assets.

The Company reclassifies debt instruments when and only when its business model for managing those assets changes.

(i) At initial recognition

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in the statement of financial activities.

(ii) At subsequent measurement

Debt instruments

Debt instruments mainly comprise of cash and cash equivalents and other receivables.

There are three subsequent measurement categories, depending on the Company's business model in managing the assets and the cash flow characteristics of the asset. The Company managed these group of financial assets by collecting the contractual cash flow and these cash flows represented solely payment of principal and interest. Accordingly, these group of financial assets are measured at amortised cost subsequent to initial recognition.

2.7.2 Impairment

The Company assesses on a forward looking basis the expected credit losses associated with its debt financial assets carried at amortised cost.

For cash and cash equivalents and other receivables, the general 3 stage approach is applied. Credit loss allowance is based on 12-month expected credit loss if there is no significant increase in credit risk since initial recognition of the assets. If there is a significant increase in credit risk since initial recognition, lifetime expected credit loss will be calculated and recognised.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.7 Financial assets (cont'd)

2.7.3 Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date – the date on which the Company commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Company has transferred substantially all risks and rewards of ownership.

On disposal of a debt instrument, the difference between the carrying amount and the sale proceeds is recognised in the statement of financial activities. Any amount previously recognised in other comprehensive income relating to that asset is reclassified to the statement of financial activities.

2.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits with financial institutions and short-term highly liquid investments that are readily convertible to a known amount of cash, which are subject to insignificant risk of changes in value.

2.9 Financial liabilities

Financial liabilities are recognised when the Company becomes a party to the contractual agreements of the instrument and are classified according to the substance of the contractual arrangements entered into. All interest related charges are recognised in the statement of financial activities. Financial liabilities include "Other payables" and "Lease liabilities" in the statement of financial position.

Financial liabilities are derecognised when the obligation under the liability is discharged, cancelled or expires. When existing financial liabilities are replaced by another from the same lender on substantially different terms of an existing liability or are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in respective carrying amounts is recognised in the statement of financial activities.

2.10 Other payables

Other payables are initially recognised at fair value, and subsequently carried at amortised cost, using the effective interest method.

2.11 Provisions for other liabilities and charges

Provisions for other liabilities and charges are recognised when the Company has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.12 Leases

2.12.1 The accounting policies are applied before the initial application date of FRS 116, 1 April 2019:

When the Company is the lessee:

Leases of assets in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are taken to the statement of financial activities on a straight-line basis over the period of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

Rental on operating lease is charged to the statement of financial activities. Contingent rents are recognised as an expense in the statement of financial activities in the financial year in which they are incurred.

2.12.2 The accounting policies are applied on and after the initial application date of FRS 116, 1 April 2019:

When the Company is the lessee:

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

a) Right-of-use assets

The Company recognised a right-of-use asset and lease liabilities at the date which the underlying asset is available for use. Right-of-use assets are measured at cost which comprises the initial measurement of lease liabilities adjusted of any lease payments made at or before the commencement date and lease incentive received. Any initial direct costs that would not have been incurred if the lease had not been obtained are added to the carrying amount of the right-of-use assets.

These right-of-use assets is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.6. The Company's right-of-use assets are presented within "Plant and equipment" as disclosed in Note 9.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.12 Leases (cont'd)

2.12.2 The accounting policies are applied on and after the initial application date of FRS 116, 1 April 2019: (cont'd)

b) Lease liabilities

The initial measurement of lease liabilities are measured at the present value of the lease payments discounted using the implicit rate in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Company shall use its incremental borrowing rate.

Lease payments include the following:

- Fixed payment (including in-substance fixed payments), less any lease incentives receivables;
- Variable lease payment that are based on an index or rate, initially measured using the index or rate as at the commencement date;
- Amount expected to be payable under residual value guarantees;
- The exercise price of a purchase option if it is reasonably certain to exercise the option; and
- Payment of penalties for terminating the lease, if the lease term reflects the Company exercising that option.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made.

Lease liabilities are measured at amortised cost using the effective interest method. Lease liabilities shall be remeasured when:

- There is a change in future lease payments arising from changes in an index or rate;
- There is a change in the Company's assessment of whether it will exercise an extension option; or
- There are modification in the scope or the consideration of the lease that was not part of the original term.

Lease liabilities are remeasured with a corresponding adjustment to the right-of-use asset, or is recorded in the statement of financial activities if the carrying amount of the right-of-use asset has been reduced to zero.

The Company's lease liabilities are disclosed in Note 12.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.12 Leases (cont'd)

2.12.2 The accounting policies are applied on and after the initial application date of FRS 116, 1 April 2019: (cont'd)

c) Short-term leases and leases of low-value assets

The Company has elected to not recognise right-of-use assets and lease liabilities for short-term leases that have lease term of 12 months or less from the commencement date and do not contain a purchase option and leases of low value leases, except for sublease arrangements. Lease payments relating to these leases are expensed to the statement of financial activities on a straight-line basis over the lease term.

d) Variable lease payments

Variable lease payments that are not based on an index or a rate are not included as part of the measurement and initial recognition of the lease liability. The Company shall recognise those lease payments in the statement of financial activities in the periods that triggered those lease payments.

2.13 Borrowing costs

All borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in the statement of financial activities in the period in which they are incurred.

2.14 Employee benefits

2.14.1 Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Company pays fixed contributions into separate entities such as the Central Provident Fund ("CPF"), on a mandatory, contractual or voluntary basis. The Company has no further payment obligations once the contributions have been paid. The Company's contribution to defined contribution plans are recognised as employee compensation expense when they are due.

2.14.2 Employee leaves entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the reporting date.

2.15 Funds

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the Directors. Externally restricted funds may only be utilised in accordance with the purposes for which they are established. The Directors retains full control over the use of unrestricted funds for any of the Company's purposes.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.16 Events after the reporting date

Post year-end events that provide additional information about the Company's position at the reporting date (adjusting events) are reflected in the financial statements. Post year-end events that are not adjusting events are disclosed in the notes to the financial statements when material.

3. CRITICAL ACCOUNTING ESTIMATES, ASSUMPTIONS AND JUDGEMENTS

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

3.1 Critical accounting estimates and assumptions

The Company is of the opinion that there are no significant judgments made in applying accounting policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3.2 Critical judgements in applying the entity's accounting policies

In the process of applying the Company's accounting policies, the management has made certain judgment, apart from those involving estimations, which has significant effect on the amounts recognised in the financial statements is discussed below.

Government grants

Government grants to meet operating expenses are recognised as income in the income and expenditure statement on the accrual basis in the year these operating expenses were incurred and there is reasonable assurance that the Company will comply with the conditions attached to it. For certain grants, the government agencies reserve the right to withdraw, withhold or reduce the amount of any funds approved but not yet disbursed or to call for the refund of all funds which have been disbursed to the Company if the conditions are not met.

4. INCOME TAX

The Company is registered as a charity organisation under Charities Act, Chapter 37. As an approved charity, it is exempt from income tax under Section 13(1)(zm) of the Income Tax Act.

5. INCOME

	Note	2020 S\$	2019 S\$
Fund-raising activities*			
Charity lunch		668,968	805,024
Christmas party		29,910	16,623
Other events			
- Brother Golf day		0	24,948
- Camino Walk		0	26,789
- JF Lennon - Course4Acause		0	13,957
- J Roux Event		0	25,458
- Lagardere Sports Asia PL-Spore Open		23,000	0
- Lion Club Celebration		0	500
- National Service Resort & Spa Country Club		0	80,000
- Ocean Expo		0	66
- Rasa Cup		0	249,400
- Sentosa Golf Club		0	10,000
- SG Guards Golf		17,000	0
- SMBC Spore Open		10,000	0
- Voices Concert		0	106,112
	6	748,878	1,358,877
Voluntary income			
Donations*		471,233	348,831
Children's contributions*		25,890	22,869
Utilised NCSS grant**	11,13	951,148	219,765
		1,448,361	591,465

* Timing of transfer is at a point in time.

** Income attributable to NCSS - Care and share fund.

5. INCOME (CONT'D)

	2020 S\$	2019 S\$
Other income		
Interest income	47,595	39,271
NCSS - Singtel Sponsorship Scheme	360	480
Special employment credit	5,567	5,297
Temporary employment credit	0	1,114
Wage credit scheme	25,606	0
WeCare art fund	4,300	0
	<hr/> 83,428	<hr/> 46,162

Details of donations presented under fund-raising activities and voluntary income follows:

	2020 S\$	2019 S\$
Non-tax deductible receipts	452,754	462,273
Tax deductible receipts	650,858	1,334,935
	<hr/> 1,103,612	<hr/> 1,797,208

6. EXPENSES

	2020 S\$	2019 S\$
Cost of generating funds		
Charity lunch	76,009	72,526
Other events	6,388	21,535
	<hr/> 82,397	<hr/> 94,061
Cost of charitable activities		
Branding and communication - NCSS*	23,001	4,405
Creativity and publicity	2,499	3,600
Household provisions and sundries*	1,756	953
Insurance	485	1,356
Parents support expenses*,***	1,418	0
Pastoral counsellor sessions	4,200	5,950
Premises expenses*	77,234	99,087
Programme expenses*	96,566	110,040
Repair and maintenance*	16,458	12,134
Staff costs*		
- CPF and other contributions	52,426	50,121
- Salary and AWS*	479,493	447,822
- Staff welfare	10,438	9,680
Subscriptions and licenses	200	125
Training, seminars and courses*	1,007	10,137
Transport for children*	25,425	67,230
Volunteer management	6,279	3,769
	<hr/> 798,885	<hr/> 826,409

6. EXPENSES (CONT'D)

	Note	2020 S\$	2019 S\$
Governance and other administrative costs			
Children's contributions written off		890	0
Depreciation	9	213,427	25,405
General expenses		293	197
Printing and stationery		1,325	863
Professional fees		15,208	12,278
Staff costs			
- CPF and other contributions		4,714	4,490
- Salary and AWS – NCSS*		61,166	58,254
- Staff welfare		858	915
Telephone		2,330	1,704
		<hr/> 300,211	<hr/> 104,106
Finance cost			
Interest expense on lease liabilities*		<hr/> 8,097	<hr/> 0

* Expense attributable to NCSS - Care and share fund.

** Expense attributable to Sponsored vehicle fund.

*** Expense attributable to Emergency fund.

6. EXPENSES (CONT'D)

Details of expenses attributable to funds other than general fund as follows:

	Note	2020 S\$	2019 S\$
NCSS - Care and share fund			
<i>Cost of charitable activities</i>			
Branding and communication		19,024	4,405
Household provisions and sundries		90	0
Parents support expenses		398	0
Premises expenses		56,747	0
Programme expenses		27,122	59,473
Repair and maintenance		128	720
Staff costs		228,464	81,859
Training, seminars and courses		975	10,105
Transport for children		720	809
 <i>Governance and other administrative costs</i>			
Depreciation		197,461	4,533
Staff costs		2,236	58,254
 <i>Finance cost</i>			
Interest on lease liabilities		8,097	0
13		<u>541,462</u>	<u>220,158</u>
 Sponsored vehicle fund			
<i>Governance and other administrative costs</i>			
Depreciation	13	<u>18,133</u>	<u>18,133</u>
 Emergency fund			
<i>Cost of charitable activities</i>			
Parents support expenses	13	<u>700</u>	<u>0</u>

6. EXPENSES (CONT'D)

The percentage of fund-raising expenses was computed as follows:

	Note	2020 S\$	2019 S\$
Gross proceeds	5	748,878	1,358,877
Cost of fund-raising events		82,397	94,061
Percentage of cost of fund-raising events over gross proceeds		11%	7%

7. CASH AND CASH EQUIVALENTS

	2020 S\$	2019 S\$
Cash in hand	210	4
Cash at bank	5,464,392	4,649,483
Fixed deposits	3,453,493	3,405,899
	8,918,095	8,055,386

Fixed deposits are placed for periods of 6 months (2019: 6 months) with effective interest range from 1.03% to 1.55% (2019: 1.03% to 1.55%) per annum. These are readily convertible to cash without incurring significant penalty, these are included in cash and cash equivalents.

At their reporting date, the carrying amounts of cash and cash equivalents approximate their fair values.

8. OTHER RECEIVABLES

	2020 S\$	2019 S\$
Accrued donations / contributions	650	3,250
Deposits	11,140	18,660
Prepayments	19,445	7,913
	31,235	29,823

At the reporting date, the carrying amounts of other receivables approximate their fair values.

8. OTHER RECEIVABLES (CONT'D)Receivables that are impaired

The Company's other receivables that were impaired as at the reporting date and subsequently written off amounted to S\$890 (2019: Nil).

9. PLANT AND EQUIPMENT

	Computers and software S\$	Furniture and fittings	Motor vehicle	Office equipment	Renovation	Premises	Total
Cost							
At 1 April 2018	25,605	18,218	54,400	7,944	79,566	0	185,733
Additions	3,531	0	0	0	0	0	3,531
At 31 March 2019 (As reported)	29,136	18,218	54,400	7,944	79,566	0	189,264
Effects of adopting FRS 116	0	0	82,534	0	0	100,023	182,557
At 31 March 2019 (As restated)	29,136	18,218	136,934	7,944	79,566	100,023	371,821
Additions	5,599	241,293	0	49,771	244,475	0	541,138
Write-off	(3,756)	(741)	0	0	(79,565)	0	(84,062)
At 31 March 2020	30,979	258,770	136,934	57,715	244,476	100,023	828,897
Accumulated depreciation							
At 1 April 2018	25,605	16,219	7,556	7,819	77,066	0	134,265
Depreciation charge	2,648	1,999	18,133	125	2,500	0	25,405
At 31 March 2019	28,253	18,218	25,689	7,944	79,566	0	159,670
Depreciation charge	1,349	59,895	59,493	11,801	46,596	34,293	213,427
Write-off	(3,755)	(741)	0	0	(79,566)	0	(84,062)
At 31 March 2020	25,847	77,372	85,182	19,745	46,596	34,293	289,035

9. PLANT AND EQUIPMENT (CONT'D)

	Computers and software S\$	Furniture and fittings	Motor vehicle	Office equipment	Renovation	Premises	Total
Carrying amount							
At 31 March 2019 (As reported)	883	0	28,711	0	0	0	29,594
At 31 March 2019 (As restated)	883	0	111,245	0	0	100,023	212,151
At 31 March 2020	5,132	181,398	51,752	37,970	197,880	65,730	539,862

Right-of-use asset acquired under leasing arrangement is presented together with the owned assets of the same class. Details of the leased asset is disclosed in Note 14.

10. OTHER PAYABLES

	2020 S\$	2019 S\$
Advance received	30,000	146,500
Accrued expenses - miscellaneous	26,645	14,553
Accrued expenses- salaries	15,304	16,251
	<u>71,949</u>	<u>177,304</u>

Advance received relates to donations from customers for the event to be conducted in next financial year.

At the reporting date, the carrying amounts of other payables approximate their fair values.

11. DEFERRED GRANTS

Movements in deferred grants are as follow:

	Note	2020 S\$	2019 S\$
Balance at beginning of financial year		290,735	510,500
NCSS grant received during the financial year	13	1,225,720	0
Less: Utilised NCSS grant	5,13	(951,148)	(219,765)
Balance at end of financial year		<u>565,307</u>	<u>290,735</u>

12. LEASE LIABILITIES

	2020 S\$	2019 S\$
Current	69,858	0
Non-current	<u>44,237</u>	<u>0</u>
	<u>114,095</u>	<u>0</u>

A reconciliation of liabilities arising from financing activities is as follows:

	1 April 2019 S\$	Cash flows S\$	Non-cash changes		31 March 2020 S\$
			Accretion of interests S\$	Other S\$	
Liabilities					
Lease liabilities					
- Current	68,462	(76,559)	8,097	69,858	69,858
- Non-current	114,095	0	0	(69,858)	44,237
	<u>182,557</u>	<u>(76,559)</u>	<u>8,097</u>	<u>0</u>	<u>114,095</u>

13. RESTRICTED FUNDS

Emergency fund

The fund is used for emergency assistance to needy families. Movement of the fund as follows:

	Note	2020 S\$	2019 S\$
Balance at beginning of financial year		1,500	1,500
Deficit attributable to Emergency fund			
Less: Expense	6	(700)	0
Balance at end of financial year		800	1,500

NCSS - Care and share fund

As part of the Care and Share Movement, the Singapore government through NCSS matched every dollar raised by the Company to enable it to continue introducing new programmes, strengthen its infrastructure and build capability. Total grant received during the financial year amounted to S\$1,225,720 (2019: S\$Nil), see Note 11. Movement of the fund as follows:

	Note	2020 S\$	2019 S\$
Balance at beginning of financial year		0	4,533
Surplus attributable to NCSS - Care and share fund			
Utilised NCSS grant	5, 11	951,148	219,765
Less: Expenses	6	(541,462)	(220,158)
		409,686	(393)
*Transferred to General fund		0	(4,140)
Balance at end of financial year		409,686	0

*Transfers between funds were approved by the Executive Management Committee and the grantor.

The balance of this fund will be amortised over the useful life of the relevant plant and equipment.

13. RESTRICTED FUNDS (CONT'D)Sponsored vehicle fund

The fund was used for purchase of motor vehicles. Movement of the fund as follows:

	Note	2020 S\$	2019 S\$
Balance at beginning of financial year		29,532	47,665
Deficit attributable to Sponsored vehicle fund			
Less: Expense	6	(18,133)	(18,133)
Balance at end of financial year		11,399	29,532

The balance of this fund will be amortised over the useful life of the relevant plant and equipment.

14. LEASESNature of the Company's leasing activities**Premises**

The Company leases a social service centre for the purpose of carrying out its principal activities which is a day-care centre for children with serious illness and support of family.

Motor vehicles

The Company also leases motor vehicles to transport the children to and from the Centre.

The carrying amount of right-of-use assets classified within plant and equipment is as follows:

	Motor Vehicles S\$	Premises S\$	Total S\$
At 1 April 2019	82,534	100,023	182,557
Depreciation	(41,360)	(34,293)	(75,653)
At 31 March 2020	41,174	65,730	106,904

14. LEASES (CONT'D)

	2020 S\$	2019 S\$
Amount recognised in the statement of financial activities:		
Depreciation	75,653	0
Interest expense on lease liabilities	8,097	0
	<u>83,750</u>	<u>0</u>

The Company had total of S\$24,500 lease expense not capitalised in lease liabilities being classified as short-term lease.

Total cash outflow:

The Company had total cash outflows for leases of S\$76,559 in 2020.

15. RELATED PARTY TRANSACTIONS

The Company has no significant related party transactions during the financial year.

The key management personnel compensation for the financial year follows:

	2020 S\$	2019 S\$
Post-employment benefits - CPF contributions	13,973	14,765
Short-term benefits - Salaries and bonuses	177,296	179,448
	<u>191,269</u>	<u>194,213</u>

In 2020 and 2019, the Company discloses that none of its paid staff receives more than \$100,000 each in annual remuneration.

The remuneration of key management personnel is determined by the Board of Directors. In 2020 and 2019, none of the directors received any remuneration or reimbursement during the year.

16. OPERATING LEASE COMMITMENTS

As at the reporting date, the Company has commitment for future minimum lease payments in respect of leasing of vehicles and premises under non-cancellable operating leases as follows::

	2020 S\$	2019 S\$
Not later than one year	0	101,058
Later than one year but not later than five years	0	119,332
	<u>0</u>	<u>220,390</u>

The above operating lease commitments are based on known rental rates as at the date of this report and do not include any revision in rates which may be determined by the lessor.

As disclosed in Note 2.1.1, the Company has adopted FRS 116 on 1 April 2019. These lease payments have been recognised as right-of-use assets and lease liabilities in the statement of financial position as at 31 March 2020, except for short-term and low-value assets.

17. COMMITMENTS

Capital expenditure contracted for at the reporting date but not recognised in the financial statements are as follows:

	2020 S\$	2019 S\$
Expenditure for renovation, approved by the Board of Directors and contracted for	<u>0</u>	<u>420,000</u>

18. FINANCIAL INSTRUMENTS

The aggregate carrying amounts financial assets and financial liabilities at amortised costs are as follows:

	2020 S\$	2019 S\$
Financial assets, at amortised cost	8,929,885	8,077,296
Financial liabilities, at amortised cost	<u>156,044</u>	<u>30,804</u>

19. FINANCIAL RISK MANAGEMENT

The Company's activities expose it mainly to credit risk and liquidity risk.

The Board of Directors is responsible for setting the objectives and underlying principles of financial risk management for the Company. The directors then establish the detailed policies such as risk identification and measurement and exposure limits and hedging strategies, in accordance with the objectives and underlying principle approved by the Board of Directors. Financial risk management is carried out by the directors.

There has been no change to the Company's exposure to these financial risks or the manner in which it manages and measures the risk.

19.1 Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in financial loss to the Company.

The Company has minimal exposure to credit risks due to the nature of its activities.

i) Risk management

The Company has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral where appropriate, as a means of mitigating the risk of financial loss from defaults. The Company performs ongoing credit evaluation of its counterparties' financial condition and generally do not require a collateral.

For banks and financial institutions, the Company mitigates its credit risks by transacting only with counterparties who are rated "A" and above by independent rating agencies.

The Company has no significant concentration on credit risk.

19. FINANCIAL RISK MANAGEMENT (CONT'D)

19.1 Credit risk (cont'd)

ii) Impairment of financial assets

The Company does not expect to incur material credit losses on its risk management of financial assets.

Financial assets that are neither past due nor impaired are mainly deposits with banks with high credit-ratings assigned by international credit-rating agencies. Other receivables that are neither past due nor impaired are with creditworthy debtors with good payment record with the Company.

The Company uses a provision matrix to measure the lifetime expected credit loss allowance for its receivables.

In measuring the expected credit loss rates, receivables are grouped based on shared credit risk characteristics and days past due.

In calculating the expected credit loss rates, the Company considers historical rates for each category of customers and adjusts to reflect current and forward-looking macroeconomic factors affecting the ability of the customers to settle the receivables.

Receivables are written off when there is no receivable expectation of recovery, such as debtors failing to engage in repayment plan with the Company. The Company considers a financial asset as default if the counterparty fails to make contractual payments within a year when they fall due, and writes off the financial asset when a debtor fails to make contractual payments despite the Company's effort to collect the financial asset after a year past due. When receivables are written off, the Company continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in the statement of financial activities.

As at the reporting date, the Company had written off prior year children's contributions totalling to S\$890 (2019: Nil).

19.2 Liquidity risk

The Company adopts prudent liquidity risk management by maintaining sufficient cash and available funding through an adequate amount of committed credit facilities.

Management monitors and ensures that the Company maintains a level of cash and cash equivalents deemed adequate to finance the Company's operations.

19. FINANCIAL RISK MANAGEMENT (CONT'D)

19.2 Liquidity risk (cont'd)

The table below summarises the maturity profile of the Company's financial assets and liabilities at the end of the reporting period based on the contractual undiscounted repayment obligations:

	Within one year S\$	Later than one year but not later than five years S\$	Total S\$
2020			
Financial assets at amortised cost	8,918,095	0	8,918,095
Cash and cash equivalents	11,790	0	11,790
Other receivables (excluding prepayments)	8,929,885	0	8,929,885
Financial liabilities at amortised cost			
Other payables (excluding advance received)	(41,949)	0	(41,949)
Lease liabilities	(74,044)	(45,288)	(119,332)
	(115,993)	(45,288)	(161,281)
Net financial assets/(liabilities)	8,813,892	(45,288)	8,768,604
2019			
Financial assets			
Cash and cash equivalents	8,055,386	0	8,055,386
Other receivables (excluding prepayments)	21,910	0	21,910
Loan and receivables	8,077,296	0	8,077,296
Financial liabilities at amortised cost			
Other payables (excluding advance received)	(30,804)	0	(30,804)
Net financial assets	8,046,492	0	8,046,492

20. FAIR VALUES

As the reporting date, the carrying amounts of all financial assets and liabilities approximated their fair values due to their short-term nature.

The carrying amounts of lease liabilities approximate their fair values as they are subject to interest rate close to market rate of interests for similar arrangements with financial institutions.

21. FUND MANAGEMENT

The primary objective of the Company is to ensure it maintains sufficient cash in order to support its activities. Its approach to management of funds is to balance the allocation of cash and the incurrence of debt. Available cash is deployed primarily to cover operational requirements.

22. RESERVE POSITION AND POLICY

The Company's reserve position for financial years ended 31 March 2020 and 31 March 2019 are as follows:

	2020	2019	Increase/ (Decrease)
	S\$'000	S\$'000	%
A Unrestricted Funds			
General funds	8,316	7,616	9
B Restricted or Designated Funds			
Designated Funds	0	0	0
Restricted Funds	422	31	1,261
C Endowment Funds	NA	NA	NA
D Total Funds	8,738	7,647	14
E Total Annual Operating Expenditure	1,190	1,025	16
F Ratio of Funds to Annual Operating Expenditure (A/E)	6.99	7.43	

Reference:

- C. An endowment fund consists of assets, funds or properties, which are held in perpetuity, which produce annual income flow for a foundation to spend as grants.
- D. Total Funds include unrestricted, restricted / designated and endowment funds.
- E. Total Annual Operating Expenditure includes expenses related to Cost of generating funds, Cost of charitable activities and Governance and other administrative costs.

22. RESERVE POSITION AND POLICY (CONT'D)

The Company's reserve policy is as follows:

- a) The Company regards its general fund as its reserves.
- b) The Company's reserve policy requires it to maintain sufficient reserve to ensure long-term financial sustainability and continuity for the purpose of operating effective programs and events.
- c) The Company shall maintain its reserves at approximately five years of its gross annual operating expenses.

23. MANAGEMENT OF CONFLICT OF INTEREST

Whenever a member of the Board of Directors is in any way, directly or indirectly, has an interest in a transaction or project or other matter to be discussed at a meeting, the member shall disclose the nature of his interests before the discussion on the matter begins.

The member concerned should not participate in the discussion or vote on the matter, and should also offer to withdraw from the meeting and the Board shall decide if this should be accepted.

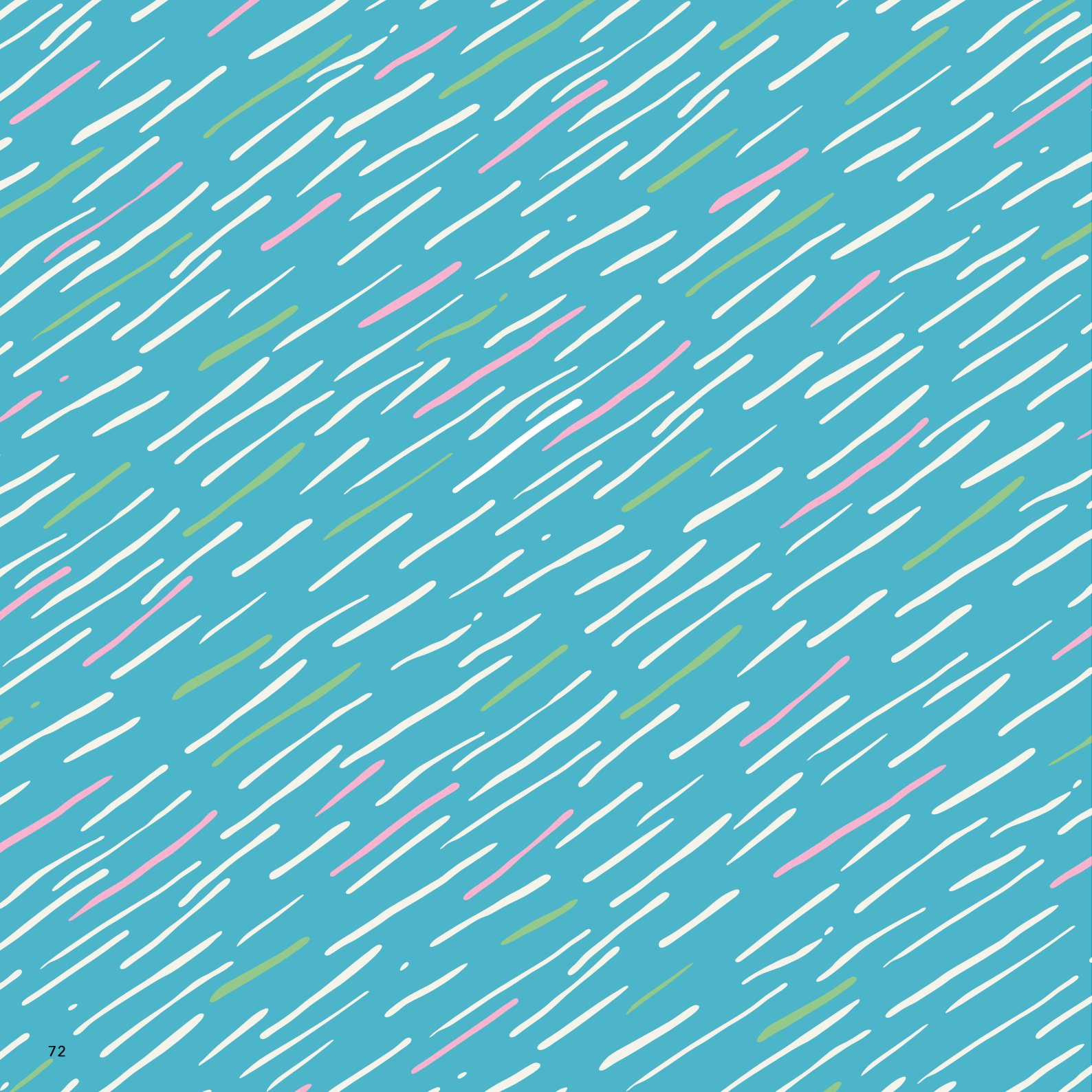
24. EVENTS OCCURRING AFTER THE REPORTING DATE

The novel coronavirus (COVID-19) outbreak in early 2020 did not have a material impact on the performance of the Company. However, since the outbreak was declared a Public Health Emergency of International Concern, the measures taken to contain the spread of the virus, including quarantines, social distancing, and closures of non-essential services have triggered a disruption to the Company's activities resulting in the rescheduling of its fundraising event.

The Directors determined that these events are non-adjusting subsequent events. Accordingly, the financial position and results of activities as of and for the year ended 31 March 2020 have not been adjusted to reflect their impact. The duration and impact of the COVID-19 pandemic, as well as the effectiveness of the government's responses, remains unclear at this time. It is not possible to reliably estimate the duration and severity of these consequences, as well as their impact on the financial position and results of the Company for future periods.

25. AUTHORISATION OF FINANCIAL STATEMENTS

These financial statements were authorised for issue in accordance with a resolution of the Board of Directors of the Company on 4 December 2020.



Overview of Charity

Arc Children's Centre was registered as a company limited by guarantee in 11/10/2010.

Arc was registered as a charity under the Charities Act (Chapter 37) since 10/11/2010.

Arc has been accorded IPC (Institution of Public Character) status since 2011.

Arc has M&AA as its governing instrument.

Unique Registration Number (UEN):
201021661K

Registered Address:
77 Lorong Limau #01-51
Singapore 320077

Auditor:
Fiducia LLP

Banker:
United Overseas Bank

Lawyer:
Wong Partnership



WWW.ARCCHILDREN.ORG

77 LORONG LIMAU
#01-51 WHAMPOA SPRINGS
SINGAPORE 320077

TEL: +65 6252 4898

CHARITY REG. NO. 201021661K